EXTENDED TO MAY 16, 2022

Form **991**

Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Inspection

Department of the Treasury Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.

Department of the Ireasury Internal Revenue Service Go to www.irs.gov/Form990 for instructions and the latest information.

A For the 2020 calendar year, or tax year beginning JUL 1, 2020 and ending JUN 30, and ending JUN 30, 2021 Open to Public

_			"	-· · · ,						
В	Check if applicable	C Name of organization LUTHERAN SOCIAL SERVICES OF NORTHERN		D Employer	identific	cation number				
	Addre chang Name	e CALIFORNIA		0.4.4		0.5				
L	chang	Doing business as		94-1	6596	87				
	Initial return Final	Number and street (or P.O. box if mail is not delivered to street address) 1465 CIVIC CT., BUILDING D Room/s	suite E	E Telephone	e numbe 825 –					
	—lreturn termir	· · · · · · · · · · · · · · · · · · ·	- ,	Gross receip		14,811,538.				
	ated Amen return	City or town, state or province, country, and ZIP or foreign postal code CONCORD, CA 94520		H(a) Is this a						
	Applic	F Name and address of principal officer:CAROL ROBERTS								
	pendi	SAME AS C ABOVE		for subordinates? Yes X No H(b) Are all subordinates included? Yes No						
$\overline{\Gamma}$	Tax-ex	empt status: $X = 501(c)(3) = 501(c)(0)$ (insert no.) $4947(a)(1)$ or	527			list. See instructions				
		te: LSSNORCAL.ORG	—,			n number 🕨				
				<u> </u>		1 State of legal domicile: CA				
_	art I	Summary	1001 01	ioimation. =	10	Totalo or logal doffilolo,				
_	1	Briefly describe the organization's mission or most significant activities: LUTHERAN	N SO	CIAL S	ERVI	CES OF				
Governance		NORTHERN CALIFORNIA PROVIDES STABILITY AND F	ONO	R THE	DIGN	ITY OF				
ern	2	Check this box if the organization discontinued its operations or disposed of	more t	han 25% of	its net as					
Š	3	Number of voting members of the governing body (Part VI, line 1a)			-	17				
প	"	Number of independent voting members of the governing body (Part VI, line 1b)				17				
Activities &		Total number of individuals employed in calendar year 2020 (Part V, line 2a)				102				
Ĭ	6	Total number of volunteers (estimate if necessary)			6	43				
Ç	7 a	Total unrelated business revenue from Part VIII, column (C), line 12			7a	0.				
_	b	Net unrelated business taxable income from Form 990-T, Part I, line 11			7b	0.				
				Prior Yea		Current Year				
Φ	8	Contributions and grants (Part VIII, line 1h)	1	4,294,	636.	14,778,743.				
ű	9	Program service revenue (Part VIII, line 2g)			0.	0.				
Revenue	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)			8.	5.				
8		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		17,	355.	32,790.				
	1	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	1	4,311,	999.	14,811,538.				
		Grants and similar amounts paid (Part IX, column (A), lines 1-3)			0.	0.				
	14	Benefits paid to or for members (Part IX, column (A), line 4)			0.	0.				
S	1	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		5,491,	693.	6,245,661.				
Expenses	16a			0.						
þe	b	Professional fundraising fees (Part IX, column (A), line 11e) Total fundraising expenses (Part IX, column (D), line 25) 363,635.								
Щ	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		7,731,	391.	7,927,405.				
		Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	1	3,223,		14,173,066.				
		Revenue less expenses. Subtract line 18 from line 12		1,088,		638,472.				
or es	3	Toverse loss expenses. Cabalast into 16 Honrinite 12	Begi	nning of Curr		End of Year				
Net Assets or Fund Balances	20	Total assets (Part X, line 16)	Dog.	6,598,		8,104,592.				
ASS	21	Total liabilities (Part X, line 26)		2,418,		3,258,582.				
let,	22	Net assets or fund balances. Subtract line 21 from line 20		4,180,		4,846,010.				
	art II	Signature Block		1,100,	2100	1/010/0100				
_		Ities of perjury, I declare that I have examined this return, including accompanying schedules and st	tatemen	te and to the	hest of m	v knowledge and helief it is				
		et, and complete. Declaration of preparer (other than officer) is based on all information of which pre			-	y Kilowidago alla bolici, it is				
uuu	,	t, and complete. Declaration of proparer (other than officer) is based on an information of which pre	ραιοι πο	as any knowic	ugo.					
c:~	-	Signature of officer		I Date						
Sign		CAROL ROBERTS, CEO								
He	re	Type or print name and title								
		Print/Type preparer's name Preparer's signature	Da	te	Check	PTIN				
Pai	d	PENNY L. LANE, CPA			if					
	u parer	Firm's name KARLSSON & LANE, AN ACCOUNTANCY COF	2 P	Eirm!	self-employe	94-2590397				
	Only	Firm's address 4725 FIRST ST., STE. 226		FIIIII	D LIIV	J= 2JJUJJI				
030	, only	PLEASANTON, CA 94566		Dhan	e no. (9	25) 271-5519				
N 4 -	ا - حالة ب			[111011	∪ IIU. ()	X Yes No				
ıvıa	v trie li	RS discuss this return with the preparer shown above? See instructions				41 Tes No				

Pai	t III Statement of Program Service Accomplishments
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission: LUTHERAN SOCIAL SERVICES OF NORTHERN CALIFORNIA IS A SOCIAL SERVICE
	AGENCY PROVIDING MONEY MANAGEMENT, SUBSTANCE ABUSE PREVENTION,
	COUNSELING, HOUSING AND OTHER COMMUNITY SERVICES TO PERSONS IN NEED.
	Did the average ation and state and a series and a series at the series
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? Yes X No
	prior Form 990 or 990-EZ? If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No
3	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$ 1,756,682. including grants of \$) (Revenue \$)
	MONEY MANAGEMENT SERVICES - PROVIDING MONEY MANAGEMENT AND TRANSACTION
	SERVICES TO ASSIST LOW INCOME AND HOMELESS CLIENTS TO MAXIMIZE INCOME
	POTENTIAL AND DEVELOP MORE INDEPENDENT LIVING SKILLS.
4b	(Code:) (Expenses \$ 10,865,400. including grants of \$) (Revenue \$)
	HOUSING FOR YOUTH, FAMILIES AND ADULTS - PROVIDE PERMANENT SUPPORTIVE
	HOUSING AND SUPPORT SERVICES - PROVIDING YOUTH WHO HAVE AGED OUT OF THE
	FOSTER CARE SYSTEM, HOMELESS FAMILIES AND ADULTS THAT ARE HOMELESS, AND FAMILIES AND ADULTS THAT HAVE DISABILITIES WITH PERMANENT SUPPORTIVE
	HOUSING.
	HOUSING.
	200 604
4c	(Code:) (Expenses \$ 309,684. including grants of \$) (Revenue \$)
	OTHER SERVICES - DISASTER PLANNING
4d	Other program services (Describe on Schedule O.)
4-	(Expenses \$ including grants of \$) (Revenue \$) Total program service expenses ▶ 12,931,766.
4e	Total program service expenses ► 12,931,766. Form 990 (2020)
	10111 000 (2020)

Page 3

LUTHERAN SOCIAL SERVICES OF NORTHERN

Form 990 (2020)

CALIFORNIA

Part IV | Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2		Х
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete	•		
	Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		х
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		Х
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a		14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			7,7
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	40		х
10	1c and 8a? If "Yes," complete Schedule G, Part II	18		
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	40		х
20-	complete Schedule G, Part III Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	19 202		X
20a	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20a 20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or	200		
Z 1	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Х
	and the second s	-		

032003 12-23-20

Page 4

LUTHERAN SOCIAL SERVICES OF NORTHERN CALIFORNIA

Form 990 (2020)

Part IV Checklist of Required Schedules (continued)

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
00	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If</i> "Yes," <i>complete</i>			
		23	х	
24a	Schedule J Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		Х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25 a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit	05-		X
h	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		_ A
b	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		x
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
_	instructions, for applicable filing thresholds, conditions, and exceptions): A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i>			
а	"Yes," complete Schedule L, Part IV	28a		x
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		X
	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b?//			
	"Yes," complete Schedule L, Part IV	28c	Х	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Х	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			х
22	Schedule N, Part II Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	32		_ A
33	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	х	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
-	Part V, line 1	34		х
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			. v
07	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	31		
55		38	х	
Pai	Note: All Form 990 filers are required to complete Schedule O			
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming	4.	Х	
	(gambling) winnings to prize winners?	1c	Δ	<u> </u>

032004 12-23-20

| Part V | Statements Regarding Other IRS Filings and Tax Compliance (continued)

2a 102 2b Inter the number of employees reported on Form W3, Transmittal of Wage and Tax Statements, 160 for the calendary vear ending with or within they ware covered by this return b If a least one is reported on line 2a, did the organization file all required federal employment tax returns? Note: If the sum of lines 1 and 2a is greater than 250, you may be required to effeit gen instructions) 3a Did the organization have unrelated business gross income of \$1,000 or more during the year? 3b If Yes, "has it filed a Form 990-T for this year? If Yo? to fire 3b, provide an explanation on Schedule O 3c If Yes, "has the filed a Form 990-T for this year? If Yo? to fire 3b, provide an explanation on Schedule O 3d All any time during the calendary year, did the organization have an interest is, or a signature or other authority over, a financial account in a toregon country (such as a barrik account, securities account, or other financial account)? 4d All any time the name of the foreign country by the problem of the schedule Transaction of the financial Accounts (FBAR). 5a Was the organization approach of Financial Accounts (FBAR). 5a Was the organization should be a problemed tax schedule Transaction at any time during the tax year? 5b If Yes," did the organization that it was or is a party to a problemed tax schedule Transaction? 5c If Yes to did the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductibles of calertable contributions? 6c If Yes," did the organization include with every solicitation and express statement that such contributions or grits were not tax deductibles of calertable contributions? 7b Organizations that may receive deductible contributions under section 170(c). 8c If Yes," did the organization more accounts of the property of the organization receive a spream in access of \$57 made party as a contribution of aparty for goods and services provided? 7c If If Yes, and the orga				Yes	No						
b If a least one is reported on line 2a, did the organization file alrequired federal employment tax returns? Note: If the sum of lines is and 2 as greater than 250, you may be required to e-file (see instructions) 3	2a										
Note: If the sum of lines 1s and 2s is greater than 250, you may be required to e-file (see instructions) 3 Did the organization have unrelated business gross income of \$1,000 or more during the year? 3 Did If Yes, "has it filed a Form 990-T for this year? If "No" to line 8b, provide an explanation on Schedule 0 3 Did If Yes," has it filed a Form 990-T for this year? If "No" to line 8b, provide an explanation on Schedule 0 3 Did If Yes, "series the name of the foreign country [such as a bank account; securities account, or other financial accounts; (FBAR). 5 Did If Yes, "enter the name of the foreign country [such as a bank account; securities account, or other financial accounts; (FBAR). 5 Did was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5 Did any exponization a party to a prohibited tax shelter transaction at any time during the tax year? 5 Did any exponization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? 5 Did any exponization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that may receive deductible contributions under section 170(c). 6 Did the organization shart may receive deductible contributions under section 170(c). 6 Did the organization solicity as permit in access of \$76 made party is a contribution and party for goods and services provided? 7 Did the organization solicity as permit in access of \$76 made party is a contribution and party for goods and services provided to the payor? 7 Did the organization solicity as permit in access of \$76 made party is a contribution and party for goods and services provided to the payor? 7 Did the organization solicity as permit in access of \$76 made party is a contribution of the value of the payor permits of the payor permits and the payor permits of the payor permits and payor permits and p		filed for the calendar year ending with or within the year covered by this return 2a 102									
3a Dit the organization have unrelated business gross income of \$1,000 or more during the year? 3b If "Yes," has if tilled a Form 9807 for this year? If "Not * to im 83,000 or more during the year? 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account; a foreign country (such as a bank account, provide an explanation on Schedule O. 4b If "Yes," inter the name of the foreign country. 5c In It "Yes * to line Sar of Sh, did the foreign country. 5c In It yes * to line Sar of Sh, did the foreign country. 5c In It yes * to line Sar of Sh, did the organization in Erom 8807 for It yes * to line Sar of Sh, did the organization in Erom 8807 for It yes * to line Sar of Sh, did the organization the organization the organization in the are formally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible? 6c Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that when contributions that were not tax deductible? 6c Does the organization related a contribution under section 170(c). 8d If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 9c Organizations that may receive deductible contributions under section 170(c). 8d If "Yes," inclinate the number of forms 8802 fish made partly as a contribution and partly for goods and services provided to the payor? 7c Dit If yes, inclinate the number of forms 8802 fish made partly as a contribution and partly for goods and services provided to the peyor? 7d Dit the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? 7c X If Dit the organization received a contribution of qualified intellectual property, did the organization file a form 1908 or the value of the goods or services provided? 1b If "Yes," indicate the	b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X							
b If Yes, "has it filed a Form 990 T for this year? If "No" to file 3b, provide an explanation on Schedule O 4a At any time during the calendar year, did the organization have an interest, in, or a signature or other authority over, a financial account? 4b If "Yes," enter the name of the foreign country Securities account, or other financial accounts (FBAR). 5c Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5c Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5c Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5c Was the organization a party to a prohibited tax shelter transaction? 6c Did any taxable party notify the organization file Form 888877. 6c Did was the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? 6c Did the organization that may receive deductible contributions an express statement that such contributions or gifts were not tax deductible? 7c Organizations that may receive deductible contributions under section 170(c). 8d Did the organization set was payment in excess of \$15 made party as contribution and party for goods and services provided? 7c Did the organization express any expression and party for goods and services provided to the payor? 7a Was to file form 8282? 7b Did the organization receive a payment in excess of \$15 made party as contribution of party to a prohibition and party for goods and services provided to the payor? 7a Was to file form 8282? 7b Did the organization received an contribution of underty, to pay premiums on a personal benefit contract? 7c X 7d Did the organization received an contribution of underty, to pay premiums on a personal benefit contract? 7a Was the organization received an contribution of underty to pay premiums on a personal benefit contrac		Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)									
4a A any time during the calendary year, dot the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? b If "Yes," enter the name of the foreign country ▶ 5a Was the organization party to a prohibited tax whether transaction? 5b Was the organization that it was or is a party to a prohibited tax whether transaction? 5c If "Yes" to lie So or 5b, did the organization the ferm 88867? 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible schariable contributions? 6b Wes the organization related to tax deductible schariable contributions? 6c If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 7c Organizations that may receive deductible contributions under section 170(c). a Did the organization stat any precive deductible contributions under section 170(c). a Did the organization state any receive deductible contributions under section 170(c). b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 7c Organizations that may receive deductible contributions under section 170(c). a Did the organization state any receive deductible contributions and any arriy for goods and services provided to the payor? 7c If Yes, "Indicate the number of Forms 8222 filed during the year to the Form 82822 filed during the year. b Did the organization enough a contribution of a device the year? 7c If If Yes, "Indicate the number of Forms 8222 filed during the year. b Did the organization enough a contribution of a pusified intellectual property, did the organization file a Form 1989 to the year year year. 1d If the organization enceked a contribution of a pusified intellectual property, did the	За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За		X						
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b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? Section 501(c)(7) organizations. Enter: a Initiation fees and capital contributions included on Part VIII, line 12 b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b Section 501(c)(12) organizations. Enter: a Gross income from members or shareholders b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 13 Section 501(c)(29) qualified nonprofit health insurance issuers. a Is the organization licensed to issue qualified health plans in more than one state? Note: See the instructions for additional information the organization must report on Schedule O. b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans c Enter the amount of reserves on hand 13b c Enter the amount of reserves on hand 13c If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? 15 X If "Yes," see instructions and file Form 4720, Schedule N. Is the organization an educational institution subject to the section 4968 excise tax on net investment income? 16 X If "Yes," complete Form 4720, Schedule O.			9a								
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c Enter the amount of reserves on hand 13c	b										
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excess parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N. 16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.	b		14b								
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16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.			15		X						
If "Yes," complete Form 4720, Schedule O.					77						
	16		16		X						
		If "Yes," complete Form 4720, Schedule O.	Fam	000	(0000)						

Form 990 (2020)

94-1659687

Page 6

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

_	Check if Schedule O contains a response or note to any line in this Part VI				X					
Sec	tion A. Governing Body and Management									
				Yes	No					
1a	Enter the number of voting members of the governing body at the end of the tax year	1a 1	7							
	If there are material differences in voting rights among members of the governing body, or if the governing									
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.		_							
b	Enter the number of voting members included on line 1a, above, who are independent	1b 1	7							
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationsh	ip with any other								
	officer, director, trustee, or key employee?		2		X					
3	Did the organization delegate control over management duties customarily performed by or under the	he direct supervision								
	of officers, directors, trustees, or key employees to a management company or other person?		3		X					
4	Did the organization make any significant changes to its governing documents since the prior Form	990 was filed?	4		X					
5	5 Did the organization become aware during the year of a significant diversion of the organization's assets?									
6	Did the organization have members or stockholders?		6		Х					
7a	Did the organization have members, stockholders, or other persons who had the power to elect or a	appoint one or								
	more members of the governing body?		7a		X					
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,	stockholders, or								
	persons other than the governing body?		7b		X					
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year	ear by the following:								
а	The governing body?		8a	Х						
b	Each committee with authority to act on behalf of the governing body?		8b	X						
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be re	ached at the								
	organization's mailing address? If "Yes," provide the names and addresses on Schedule O		. 9		X					
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal F	Revenue Code.)								
				Yes	No					
10a	Did the organization have local chapters, branches, or affiliates?		10a		X					
b	If "Yes," did the organization have written policies and procedures governing the activities of such or	chapters, affiliates,								
	and branches to ensure their operations are consistent with the organization's exempt purposes?		10b							
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing bo	dy before filing the form?	11a	Х						
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			X						
12a	a Did the organization have a written conflict of interest policy? If "No," go to line 13									
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give ris	e to conflicts?	12b	X						
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If $^{\shortparallel}$	Yes," describe								
	in Schedule O how this was done		12c	X						
13	Did the organization have a written whistleblower policy?		13	X						
14	Did the organization have a written document retention and destruction policy?		14	Х						
15	Did the process for determining compensation of the following persons include a review and approve	al by independent								
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision	?								
а	The organization's CEO, Executive Director, or top management official		15a	X						
b	Other officers or key employees of the organization		15b		X					
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).									
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrange	ement with a								
	taxable entity during the year?		16a		X					
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate	ate its participation								
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organic	anization's								
	exempt status with respect to such arrangements?		16b							
Sec	tion C. Disclosure									
17	List the states with which a copy of this Form 990 is required to be filed ►CA									
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, a	and 990-T (Section 501(c)	(3)s only	/) avail	able					
	for public inspection. Indicate how you made these available. Check all that apply.									
		n on Schedule O)								
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, or	conflict of interest policy,	and fina	ncial						
	statements available to the public during the tax year.									
20	State the name, address, and telephone number of the person who possesses the organization's b	ooks and records 🕨								
	THE ORGANIZATION - 925-825-1060	0.4500								
	1465 CIVIC CT., BUILDING D. NO. 810, CONCORD, CA	94520								

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

ot Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

See instructions for the order in which to list the persons above.

(A) Name and title	(B) Average hours per	box	not c , unle	ss pe	ition more rson	than is bot	h an	(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of
	week (list any hours for related organizations below line)	stee or director	Institutional trustee	Officer po		Highest compensated highest compensated mat/xrd		from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(1) SANDRA HAMILTON SLANE	1.00							0	0	
BOARD CHAIR	1 00	Х		Х				0.	0.	0.
(2) MARY WOLKENHAUER	1.00	,,		,,					0	_
VICE CHAIR	1 00	Х		Х				0.	0.	0.
(3) BRION BEETZ	1.00								0	_
BOARD TREASURER	1 00	Х		Х				0.	0.	0.
(4) YOLANDA GAN	1.00								0	_
SECRETARY	1 00	Х		Х				0.	0.	0.
(5) REGINA BANKS	1.00								•	
BOARD MEMBER	1 00	Х						0.	0.	0.
(6) LAURA BENSON	1.00								•	
BOARD MEMBER	1 00	Х						0.	0.	0.
(7) RIDWANA BENTLEY	1.00								•	
BOARD MEMBER		Х						0.	0.	0.
(8) CHRISLYN CARSON	1.00								•	
BOARD MEMBER		Х						0.	0.	0.
(9) V-ANNE CHERNOCK	1.00									
BOARD MEMBER		Х						0.	0.	0.
(10) ELIZABETH DONNELLY	1.00								_	_
BOARD MEMBER		Х						0.	0.	0.
(11) SCOTT ETZEL	1.00							_	_	_
BOARD MEMBER		Х						0.	0.	0.
(12) PATRICIA FOLEY	1.00								_	_
BOARD MEMBER		Х						0.	0.	0.
(13) JAYDE GARCIA	1.00								_	_
BOARD MEMBER		Х						0.	0.	0.
(14) IRYNA ORESHKOVA	1.00							_	_	_
BOARD MEMBER		Х						0.	0.	0.
(15) MARY LYNN PERRY	1.00							_	_	_
BOARD MEMBER		Х						0.	0.	0.
(16) SUSAN TAYLOR	1.00	_						_	_	_
BOARD MEMBER		Х						0.	0.	0.
(17) CRYSTLE VITARI	1.00	_						_	_	_
BOARD MEMBER		Х						0.	0.	0. Form 990 (2020)

Part VII Section A. Officers, Directors, Trus		ploy	/ees			ighe	st (
(A)	(B)			•	C) ition			(D)	(E)			(F)	
Name and title	Average hours per	Position (do not check more than one				than		Reportable	Reportable			imate	
	week		, unle cer ar					compensation from	compensation from related	า		ount o other	OT
	(list any	tor						the	organizations	6	comp		tion
	hours for	r direc				peq		organization	(W-2/1099-MIS			m the	
	related	stee o	rustee			en sa		(W-2/1099-MISC)				ınizati	
	organizations below	al tru	onal t		oloyee	comb						relat	
	line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	ormer				orga	nizatio	ons
(18) CAROL ROBERTS	40.00	트	트	6	જ	王亩	표						
CEO				х				169,982.		0.	27	7,1	42.
(19) KULWANT ASTHANA	40.00												
CHIEF FINANCIAL OFFICER				Х				155,248.		0.	22	2,9	04.
(20) STEPHANIE CASENZA	40.00	1						104 205		^	۱.,	- ^	20
DEVELOPMENT DIRECTOR	40.00			Х				104,385.		0.	15	, 8	32.
(21) KATE HUTCHINSON	40.00	-		х				101,249.		0.	1 1 0	Ω	43.
DEPUTY DIRECTOR (22) BLASE ZAPCHENK	40.00			^				101,249.		0.	1,0	, 0	40.
ACCOUNTING MANAGER	40.00	1				x		101,143.		0.	18	3.4	18.
						 						, _	
		1											
		1											
		1											
1b Subtotal	<u> </u>		<u> </u>					632,007.		0.	103	3,1	39.
c Total from continuation sheets to Part V							•	0.		0.			0.
d Total (add lines 1b and 1c)							<u> </u>	632,007.		0.	103	3,1	39.
2 Total number of individuals (including but r	ot limited to th	nose	liste	ed al	bove	e) wł	no r	eceived more than \$100	,000 of reportable	Э			_
compensation from the organization												Yes	5
3 Did the organization list any former officer,		1					د ا ما د		James an			res	No
3 Did the organization list any former officer, line 1a? If "Yes," complete Schedule J for s	•		•		•	-	•		•		3		Х
4 For any individual listed on line 1a, is the si								her compensation from					
and related organizations greater than \$15											4	х	
5 Did any person listed on line 1a receive or													
rendered to the organization? If "Yes," com	plete Schedul	e J t	or s	uch	pers	son .					5		X
Section B. Independent Contractors													
1 Complete this table for your five highest co		-								pens	ation fr	om	
the organization. Report compensation for	the calendar y	ear	endi	ng v	vith	or w	rithii		year.		(C		
(A) Name and business	address	N	INC	Ξ				(B) Description of s	ervices	C	(C) compen		n
								<u> </u>			•		
-													
2 Total number of independent contractors (ot li	mite	d to		_	sted	d above) who received m	nore than				
\$100,000 of compensation from the organi	zation >					0					Form 9	90 (2020)

Form				IF(ORNIA				94-1659	687 Page 9
Pai	rt V	/	Statement of Re	ven	ue					
			Check if Schedule O	conta	ins a response	or note to any lin	e in this Part VIII			
					·		(A)	(B)	(C)	(D)
							Total revenue	Related or exempt		Revenue excluded from tax under
								function revenue	business revenue	sections 512 - 514
S S	-	_	Federated campaigns		10					
an	'				4.					
اعٌ ق			Membership dues							
fts,			Fundraising events							
ig ë			- · · · · · · · · · · · · · · · · · · ·		····					
ns,			Government grants (contr		· -	12,296,076.				
흕		f	All other contributions, gifts,	grants	s, and					
Contributions, Gifts, Grants and Other Similar Amounts			similar amounts not included	above	e 1f	2,482,667.				
q		g	Noncash contributions included in	lines 1	a-1f 1g \$	180,080.				
පි සි		h	Total. Add lines 1a-1f				14,778,743.			
						Business Code				
ġ.	2	а								
اء جَ		b								
Sel		С								
E S		d								
Program Service Revenue		_								
Pro		f	All other program service	rovon						
\rightarrow	_		Total. Add lines 2a-2f							
	3		Investment income (include	-			5.			_
			other similar amounts)				5,			5.
	4		Income from investment of			· •				
	5		Royalties	······						
				1 -	(i) Real	(ii) Personal				
	6		Gross rents	6a	13,000.					
		b	Less: rental expenses	6b	0.					
		С	Rental income or (loss)	6с	13,000.					
		d	Net rental income or (loss)			13,000.			13,000.
	7	а	Gross amount from sales of	l L	(i) Securities	(ii) Other				
			assets other than inventory	7a						
		b	Less: cost or other basis							
ne			and sales expenses	7b						
evenue		С	Gain or (loss)	7c						
			Net gain or (loss)							
Other R	8		Gross income from fundraising							
₹∣	_		including \$							
			contributions reported on							
			Part IV, line 18		· .					
		h	Less: direct expenses							
			Net income or (loss) from							
	0		Gross income from gamin							
	9	а		-	II					
			Part IV, line 19							
			Less: direct expenses							
			Net income or (loss) from	-	_	P				
	10	а	Gross sales of inventory,		II					
			and allowances							
			Less: cost of goods sold			·				
\Box		С	Net income or (loss) from	sales	of inventory	>				
က္						Business Code				
Miscellaneous Revenue	11	а	OTHER REVENUE - REL	ATED	OR EXEMPT	624100	19,790.	19,790.		
ent		b								
e e		С								
F		d	All other revenue		_					
-			Total. Add lines 11a-11d			•	19,790.			

13,005.

14,811,538.

Total revenue. See instructions

19,790.

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	ion 501(c)(3) and 501(c)(4) organizations must com Check if Schedule O contains a respor				
Do	not include amounts reported on lines 6b,	(A)	(B)	(C)	(D)
7b,	8b, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,	520 064	156.064	000 415	104 205
	trustees, and key employees	530,864.	156,064.	270,415.	104,385
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)	4 240 170	4 177 752	01 004	00 500
7	Other salaries and wages	4,348,170.	4,177,753.	81,894.	88,523
8	Pension plan accruals and contributions (include	170 046	151 754	12 227	6 755
_	section 401(k) and 403(b) employer contributions)	170,846. 831,667.	151,754. 707,915.	12,337.	6,755 33,375
9	Other employee benefits	364,114.	323,426.	26,292.	14,396
10	Payroll taxes	304,114.	343,440.	40,434•	14,330
11	Fees for services (nonemployees):				
a	• • • • • • • • • • • • • • • • • • • •	29,175.	22,010.	7,165.	
b	•	25,121.	21,988.	2,136.	997
C	5	23,121.	21,700.	2,130.	
d	D (' ' ' ' ' ' ' ' ' O D ' ' ' ' ' ' ' '				
e f	Investment management fees				
g					
y	column (A) amount, list line 11g expenses on Sch 0.)	693,474.	639,384.	15,961.	38,129
12	Advertising and promotion	030,1710	005,0011	20,7021	30,223
13	Office expenses	210,585.	186,300.	23,632.	653
14	Information technology	220,0001	200,0001	20,0021	
15	Royalties				
16	Occupancy	598,278.	492,969.	84,673.	20,636
17	Travel	67,640.	64,913.	1,276.	1,451
18	Payments of travel or entertainment expenses	,	,		<u>, , , , , , , , , , , , , , , , , , , </u>
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest	974.	940.	34.	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	125,919.	7,370.	113,242.	5,307
23	Insurance	103,811.	91,798.	9,190.	2,823
24	Other expenses. Itemize expenses not covered				
	above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A)				
	amount, list line 24e expenses on Schedule 0.)				
а	CLIENT ASSISTANCE	5,411,167.	5,411,167.		
b	EQUIPMENT AND BUILDING	194,146.	170,197.	6,746.	17,203
С	TELEPHONE	183,605.	135,248.	46,117.	2,240
d	OTHER-FEES AND MISCELLA	139,461.	87,788.	51,328.	345
е	All other expenses	144,049.	82,782.	34,850.	26,417
25	Total functional expenses. Add lines 1 through 24e	14,173,066.	12,931,766.	877,665.	363,635
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				Form 990 (2020

Part X | Balance Sheet

Га	IL A	balance Sneet					
		Check if Schedule O contains a response or n	ote to an	y line in this Part X			
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			3,008,308.	1	2,030,332.
	2	Savings and temporary cash investments				2	
	3	Pledges and grants receivable, net			1,920,430.	3	4,330,438
	4	Accounts receivable, net		4			
	5	Loans and other receivables from any current					
		trustee, key employee, creator or founder, sub					
		controlled entity or family member of any of th	ese pers	ons		5	
	6	Loans and other receivables from other disqua					
		under section 4958(f)(1)), and persons describ				6	
ß	7	Notes and loans receivable, net		F		7	
Assets	8	Inventories for sale or use				8	
ğ	9	Prepaid expenses and deferred charges			94,987.	9	95,491
	10a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D	10a	2,782,189.			
	b	Less: accumulated depreciation	10b	1,280,093.	1,455,732.	10c	1,502,096
	11	Investments - publicly traded securities			119,212.	11	146,235
	12	Investments - other securities. See Part IV, line				12	
	13	Investments - program-related. See Part IV, lin				13	
	14	Intangible assets			14		
	15	Other assets. See Part IV, line 11		15			
	16	Total assets. Add lines 1 through 15 (must ed	6,598,669.	16	8,104,592		
	17	Accounts payable and accrued expenses	1,386,523.	17	1,305,995		
	18	Grants payable		18			
	19	Deferred revenue				19	644,961
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability. Complete				21	
S	22	Loans and other payables to any current or fo					
≝		trustee, key employee, creator or founder, sub					
Liabilities		controlled entity or family member of any of th				22	
=	23	Secured mortgages and notes payable to unre				23	
	24	Unsecured notes and loans payable to unrelate				24	
	25	Other liabilities (including federal income tax, p		_			
		parties, and other liabilities not included on lin	es 17-24)	. Complete Part X			
		of Schedule D			1,031,906.	25	1,307,626
	26	Total liabilities. Add lines 17 through 25			2,418,429.	26	3,258,582
		Organizations that follow FASB ASC 958, cl					
ces		and complete lines 27, 28, 32, and 33.					
lan	27	Net assets without donor restrictions			2,751,262.	27	3,417,032
Ba	28	Net assets with donor restrictions			1,428,978.	28	1,428,978
ဋ		Organizations that do not follow FASB ASC					
Ę		and complete lines 29 through 33.					
S O	29	Capital stock or trust principal, or current fund			29		
set	30	Paid-in or capital surplus, or land, building, or				30	
Net Assets or Fund Balances	31	Retained earnings, endowment, accumulated				31	
Net	32	Total net assets or fund balances		F	4,180,240.	32	4,846,010.
-	33	Total liabilities and net assets/fund balances			6,598,669.	33	8,104,592.

Pa	rt XI Reconciliation of Net Assets							
	Check if Schedule O contains a response or note to any line in this Part XI					Ш		
1	Total revenue (must equal Part VIII, column (A), line 12)	1				38.		
2	Total expenses (must equal Part IX, column (A), line 25)	2	14			66. 72.		
3	Revenue less expenses. Subtract line 2 from line 1							
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))							
5	Net unrealized gains (losses) on investments	5		2	7,2	98.		
6	Donated services and use of facilities	6						
7	Investment expenses	7						
8	Prior period adjustments	8						
9	Other changes in net assets or fund balances (explain on Schedule O)	9				0.		
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,							
	column (B))	10	4	, 84	6,0	10.		
Pa	rt XII Financial Statements and Reporting	•						
	Check if Schedule O contains a response or note to any line in this Part XII							
					Yes	No		
1	Accounting method used to prepare the Form 990: Cash X Accrual Other		[
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	O.	_					
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		X		
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	d on a						
	separate basis, consolidated basis, or both:							
	Separate basis Consolidated basis Both consolidated and separate basis							
b	Were the organization's financial statements audited by an independent accountant?			2b	X			
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat	e basis,	. [
	consolidated basis, or both:							
	Separate basis X Consolidated basis Both consolidated and separate basis							
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audit,						
	review, or compilation of its financial statements and selection of an independent accountant?			2c	X			
	If the organization changed either its oversight process or selection process during the tax year, explain on Scl							
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si							
	Act and OMB Circular A-133?	-		За	Х			
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ		dit					
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits			3h	Х			

SCHEDULE A

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

➤ Attach to Form 990 or Form 990-EZ.

▶ Go to www.irs.gov/Form990 for instructions and the latest information. LUTHERAN SOCIAL SERVICES OF NORTHERN

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

Name of the organization CALIFORNIA 94-1659687 Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). 7 X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 11 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV. Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type III, Type III functionally integrated, or Type III non-functionally integrated supporting organization. f Enter the number of supported organizations Provide the following information about the supported organization(s). (iv) Is the organization listed (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other in your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) Yes No above (see instructions))

07380513 138273 LUTHERAN

Total

94-1659687 Page 2

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sect	tion A. Public Support										
Calen	dar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total				
1 (Gifts, grants, contributions, and										
r	membership fees received. (Do not										
i	nclude any "unusual grants.")	9,839,460.	10,053,395.	11,272,618.	14,294,636.	14,778,743.	60,238,852.				
2 7	Tax revenues levied for the organ-										
i	zation's benefit and either paid to										
c	or expended on its behalf										
3 7	The value of services or facilities						_				
f	urnished by a governmental unit to										
t	he organization without charge										
4 1	Fotal. Add lines 1 through 3	9,839,460.	10,053,395.	11,272,618.	14,294,636.	14,778,743.	60,238,852.				
5 7	The portion of total contributions						_				
k	by each person (other than a										
ç	governmental unit or publicly										
5	supported organization) included										
C	on line 1 that exceeds 2% of the										
a	amount shown on line 11,										
C	column (f)										
<u>6</u> F	Public support. Subtract line 5 from line 4.						60,238,852.				
Sect	tion B. Total Support										
Calen	dar year (or fiscal year beginning in) 🕨	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total				
7 /	Amounts from line 4	9,839,460.	10,053,395.	11,272,618.	14,294,636.	14,778,743.	60,238,852.				
8 (Gross income from interest,										
C	dividends, payments received on										
5	securities loans, rents, royalties,										
a	and income from similar sources	18,018.	18,010.	2,105.	9,718.	13,005.	60,856.				
9 1	Net income from unrelated business										
a	activities, whether or not the										
k	ousiness is regularly carried on										
10 (Other income. Do not include gain										
	or loss from the sale of capital										
	assets (Explain in Part VI.)										
	Fotal support. Add lines 7 through 10						60,299,708.				
	Gross receipts from related activities,	•	,			12	441,590.				
	First 5 years. If the Form 990 is for the	-	rst, second, third, f	fourth, or fifth tax	year as a section 5	501(c)(3)					
	organization, check this box and stop tion C. Computation of Publ		roontogo				P				
				(f)		44	99.90 %				
	Public support percentage for 2020 (15	00 01				
	Public support percentage from 2019 33 1/3% support test - 2020. If the o						, -				
	stop here. The organization qualifies						× and ► X				
	33 1/3% support test - 2019. If the o						············ - —				
	and stop here. The organization qual						▶ □				
	10% -facts-and-circumstances tes						or more				
	and if the organization meets the fact										
	neets the facts-and-circumstances to				•	vi now the organiza					
	10% -facts-and-circumstances tes	~		• • •							
							. = . • • •				
	, 2										
	more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization										

Schedule A (Form 990 or 990-EZ) 2020

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

qualify under the tests listed Section A. Public Support	below, please com	plete Part II.)				
	(=) 0010	/b) 0017	/c) 0010	(4) 0040	(6) 0000	(£) T_=+=1
Calendar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1 Gifts, grants, contributions, and						
membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that						
are not an unrelated trade or bus-						
iness under section 513						
4 Tax revenues levied for the organ-						
ization's benefit and either paid to						
or expended on its behalf						
5 The value of services or facilities						
furnished by a governmental unit to						
the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and						
3 received from disqualified persons	i					
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the						
amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.) Section B. Total Support						
Calendar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
9 Amounts from line 6	(a) 2010	(6) 2017	(6) 2010	(u) 2019	(e) 2020	(i) iotai
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b Unrelated business taxable income						
(less section 511 taxes) from businesses						
acquired after June 30, 1975						
c Add lines 10a and 10b 11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)	-					<u> </u>
14 First 5 years. If the Form 990 is for t	he organization's f	irst, second, third,	fourth, or fifth tax	year as a section	501(c)(3) organizat	ion,
check this box and stop here	lia 0					▶∟
Section C. Computation of Pub					1 1	
15 Public support percentage for 2020					15	
16 Public support percentage from 201					16	
Section D. Computation of Inve					T I	
17 Investment income percentage for 2						
18 Investment income percentage from					18	
19a 33 1/3% support tests - 2020. If the	-					17 is not
more than 33 1/3%, check this box about the box support tests - 2019. If the	e organization did ı	not check a box or	n line 14 or line 19	a, and line 16 is m	ore than 33 1/3%,	
line 18 is not more than 33 1/3%, ch						
20 Private foundation If the organizati	on did not chack a	hay an line 1/1 10	a or 10h chack t	hie hay and eag ir	netructione	▶ I

Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI**.
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
	163	140
1		
2		
3a		
3b		
3с		
4a		
4b		
40		
4c		
5a		
5b		
5c		
_		
6		
7		
,		
8		
9a		
9b		
9с		
10a		
10b		

Pa	rt IV Supporting Organizations (continued)			.gc c
	(continued)		Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in lines 11b and			
	11c below, the governing body of a supported organization?	11a		
b	A family member of a person described in line 11a above?	11b		
	A 35% controlled entity of a person described in line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or			
	more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers,			
	directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported			
	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the			
	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
<u> </u>	the supported organization(s).	1		
Sec	tion D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
_	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
_	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in line 2, above, did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's	3		
Sec	supported organizations played in this regard. tion E. Type III Functionally Integrated Supporting Organizations	3		
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the yea(see instructions)			
' a	The organization satisfied the Activities Test. Complete line 2 below.	•		
b	The organization is the parent of each of its supported organizations. <i>Complete</i> line 3 below.			
c	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see in	structio	ns)	
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			1.0
_	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement,			
	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			
	these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		

Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Supporting	ng Orga	anizations			
1	Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions.					
	All other Type III non-functionally integrated supporting organizations must complete Sections A through E.					
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)		
1	Net short-term capital gain	1				
2	Recoveries of prior-year distributions	2				
3	Other gross income (see instructions)	3				
4	Add lines 1 through 3.	4				
5	Depreciation and depletion	5				
6	Portion of operating expenses paid or incurred for production or					
	collection of gross income or for management, conservation, or					
	maintenance of property held for production of income (see instructions)	6				
7	Other expenses (see instructions)	7				
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8				
Sect	ion B - Minimum Asset Amount	·	(A) Prior Year	(B) Current Year (optional)		
1	Aggregate fair market value of all non-exempt-use assets (see					
	instructions for short tax year or assets held for part of year):					
а	Average monthly value of securities	1a				
b	Average monthly cash balances	1b				
С	Fair market value of other non-exempt-use assets	1c				
d	Total (add lines 1a, 1b, and 1c)	1d				
е	Discount claimed for blockage or other factors					
	(explain in detail in Part VI):					
2	Acquisition indebtedness applicable to non-exempt-use assets	2				
3	Subtract line 2 from line 1d.	3				
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,					
	see instructions).	4				
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5				
6	Multiply line 5 by 0.035.	6				
7	Recoveries of prior-year distributions	7				
8	Minimum Asset Amount (add line 7 to line 6)	8				
Sect	ion C - Distributable Amount			Current Year		
1	Adjusted net income for prior year (from Section A, line 8, column A)	1				
2	Enter 0.85 of line 1.	2				
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3				
4	Enter greater of line 2 or line 3.	4				
5	Income tax imposed in prior year	5				
6	Distributable Amount. Subtract line 5 from line 4, unless subject to					
	emergency temporary reduction (see instructions).	6				
7	Check here if the current year is the organization's first as a non-functional	lly integra	ated Type III supporting orga	anization (see		

Schedule A (Form 990 or 990-EZ) 2020

instructions).

Par	t V Type III Non-Functionally Integrated 509	(a)(3) Supporting Orga	anizatione	n	<u> </u>
		nanoj supporting Org	amzanons (continu	ued)	Current Veer
	on D - Distributions	omnt nurnosos		1	Current Year
1	Amounts paid to supported organizations to accomplish exe			 '	
2	Amounts paid to perform activity that directly furthers exem	pr purposes of supported		2	
	organizations, in excess of income from activity	as of supported evacuization		3	
3_4	Administrative expenses paid to accomplish exempt purpos	es of supported organization	15	4	
4	Amounts paid to acquire exempt-use assets Qualified set-aside amounts (prior IRS approval required - pri	ovide details in Bert VII)		5	
5	Other distributions (describe in Part VI). See instructions.	ovide details in Part VI)		6	
<u>6</u> 7	Total annual distributions. Add lines 1 through 6.			7	
8	Distributions to attentive supported organizations to which t	ho organization is responsive		'	
0	(provide details in Part VI). See instructions.	nie organization is responsive	5	8	
9	Distributable amount for 2020 from Section C, line 6			9	
10	Line 8 amount divided by line 9 amount			10	
10	Line o amount divided by line 3 amount	(i)	(ii)	10	(iii)
Sect	ion E - Distribution Allocations (see instructions)	Excess Distributions	Underdistribution Pre-2020	ns	Distributable Amount for 2020
1	Distributable amount for 2020 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2020 (reason-				
	able cause required - explain in Part VI). See instructions.				
3	Excess distributions carryover, if any, to 2020				
a	From 2015				
b	From 2016				
c	From 2017				
d	From 2018				
е	From 2019				
f	Total of lines 3a through 3e				
g	Applied to underdistributions of prior years				
h	Applied to 2020 distributable amount				
i	Carryover from 2015 not applied (see instructions)				
	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2020 from Section D,				
	line 7: \$				
а	Applied to underdistributions of prior years				
b	Applied to 2020 distributable amount				
С	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2020, if				
	any. Subtract lines 3g and 4a from line 2. For result greater				
	than zero, explain in Part VI. See instructions.				
6	Remaining underdistributions for 2020. Subtract lines 3h				
	and 4b from line 1. For result greater than zero, explain in				
	Part VI. See instructions.				
7	Excess distributions carryover to 2021. Add lines 3j				
	and 4c.				
8	Breakdown of line 7:				
a	Excess from 2016				
	Excess from 2017				

Schedule A (Form 990 or 990-EZ) 2020

c Excess from 2018d Excess from 2019e Excess from 2020

LUTHERAN SOCIAL SERVICES OF NORTHERN

Schedule A	(Form 990 or 990-EZ) 2020 CALIFORNIA	94-1659687 Page 8
Part VI	Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17 Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lin line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part IV, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any add (See instructions.)	a or 17b; Part III, line 12; es 1 and 2; Part IV, Section C, art V, Section B, line 1e; Part V,
	,	

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

LUTHERAN SOCIAL SERVICES OF NORTHERN CALIFORNIA

Employer identification number 94-1659687

Par	Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the					
	organization answered "Yes" on Form 990, Part IV, lir	ne 6.		·		
		(a) Donor advised funds	(1) Funds and other accounts		
1	Total number at end of year					
2	Aggregate value of contributions to (during year)					
3	Aggregate value of grants from (during year)					
4	Aggregate value at end of year					
5	Did the organization inform all donors and donor advisors in	writing that the assets held in dono	r advised fun	ds		
	are the organization's property, subject to the organization's	exclusive legal control?		Yes No		
6	Did the organization inform all grantees, donors, and donor a	advisors in writing that grant funds o	an be used o	only		
	for charitable purposes and not for the benefit of the donor	or donor advisor, or for any other pu	rpose confer	ring		
Par	t II Conservation Easements. Complete if the or	ganization answered "Yes" on Form	990, Part IV,	line 7.		
1	Purpose(s) of conservation easements held by the organizat	ion (check all that apply).				
	Preservation of land for public use (for example, recreated	ation or education) 🔲 Preserva	tion of a histo	rically important land area		
	Protection of natural habitat	Preserva	tion of a certi	fied historic structure		
	Preservation of open space					
2	Complete lines 2a through 2d if the organization held a quali	ified conservation contribution in the	e form of a co			
	day of the tax year.			Held at the End of the Tax Year		
а	Total number of conservation easements			2a		
b				2b		
С	Number of conservation easements on a certified historic st			2c		
d	Number of conservation easements included in (c) acquired					
	listed in the National Register			2d		
3	Number of conservation easements modified, transferred, re	eleased, extinguished, or terminated	by the organ	ization during the tax		
	year ▶					
4	Number of states where property subject to conservation ea		 _			
5	Does the organization have a written policy regarding the pe					
•	violations, and enforcement of the conservation easements					
6	Staff and volunteer hours devoted to monitoring, inspecting	, nandling of violations, and enforcing	ig conservation	on easements during the year		
7	Amount of avanages incurred in manitaring inspecting box	dling of violations, and enforcing on	noon otion oo	coments during the year		
7	Amount of expenses incurred in monitoring, inspecting, han	dling of violations, and enforcing co	nservation ea	sements during the year		
	▶ \$ Does each conservation easement reported on line 2(d) abo	ve estisfy the requirements of section	n 170/h\//\/D	A/i)		
8						
9	and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservat					
3	balance sheet, and include, if applicable, the text of the foot		-			
	organization's accounting for conservation easements.	note to the organization's imanotal t	statements tri	at describes the		
Par	t III Organizations Maintaining Collections of	of Art. Historical Treasures.	or Other S	Similar Assets.		
	Complete if the organization answered "Yes" on Forn	-				
	If the organization elected, as permitted under FASB ASC 9	58. not to report in its revenue state	ment and bal	ance sheet works		
	of art, historical treasures, or other similar assets held for pu	•				
	service, provide in Part XIII the text of the footnote to its fina	· ·		·		
b	If the organization elected, as permitted under FASB ASC 9			e sheet works of		
	art, historical treasures, or other similar assets held for public					
	provide the following amounts relating to these items:	,		,		
	(i) Revenue included on Form 990, Part VIII, line 1			> \$		
	(ii) Assets included in Form 990, Part X					
2	If the organization received or held works of art, historical tre					
	the following amounts required to be reported under FASB A		,			
а	Revenue included on Form 990, Part VIII, line 1			> \$		
b	Assets included in Form 990, Part X					
	For Paperwork Reduction Act Notice, see the Instruction			Schedule D (Form 990) 2020		

032051 12-01-20

Par	rt III Organizations Maintaining C	collections of A	rt, Historical Tr	easures, or Oth	ner Similar	Asset	S (continu	ed)
3	Using the organization's acquisition, accessi	on, and other record	ls, check any of the	following that make	significant us	se of its		
	collection items (check all that apply):							
а	Public exhibition	d	Loan or exc	hange program				
b	Scholarly research	е	Other					
С	Preservation for future generations							
4	Provide a description of the organization's co	ollections and explain	n how they further t	ne organization's ex	empt purpose	e in Part	XIII.	
5	During the year, did the organization solicit o	r receive donations	of art, historical trea	sures, or other simil	ar assets			
	to be sold to raise funds rather than to be ma	aintained as part of t	he organization's co	ollection?			Yes	No_
Par	t IV Escrow and Custodial Arran	gements. Comple	ete if the organizatio	n answered "Yes" o	n Form 990, I	Part IV, li	ne 9, or	
	reported an amount on Form 990, Par	t X, line 21.						
1a	Is the organization an agent, trustee, custod	an or other intermed	liary for contribution	s or other assets no	ot included			
	on Form 990, Part X?					L	Yes	└── No
b	If "Yes," explain the arrangement in Part XIII	and complete the fo	llowing table:					
							Amount	
С	Beginning balance				1c			
d	Additions during the year				1d			
е	Distributions during the year				1e			
f	Ending balance				1f			
2a	Did the organization include an amount on Fe	orm 990, Part X, line	21, for escrow or cu	ustodial account lial	oility?		Yes	∐ No
	If "Yes," explain the arrangement in Part XIII.							
Par	T V Endowment Funds. Complete i			i				
		(a) Current year	(b) Prior year	(c) Two years back	(d) Three yea		(e) Four ye	
1a	Beginning of year balance	431,203.	184,361.	179,200	. 176	5,110.	1	72,122.
b	Contributions		250,000.					
С	Net investment earnings, gains, and losses	31,780.	-3,158.	5,161	•	3,090.		3,988.
d	Grants or scholarships							
е	Other expenditures for facilities							
	and programs							
f	Administrative expenses	460.003	424 002	104 261	1.00	2 000		T.C. 110
g	End of year balance	462,983.	431,203.	· · · · · · · · · · · · · · · · · · ·	. 179	9,200.	1	76,110.
2	Provide the estimated percentage of the curr			a)) held as:				
a	Board designated or quasi-endowment	54.0000	_%					
b	Permanent endowment ► 34.0000 Term endowment ► 12.0000	%						
С		· =						
0-	The percentages on lines 2a, 2b, and 2c sho	•	-4: H4 ll					
за	Are there endowment funds not in the posse	ssion of the organiza	ation that are neid a	na administered for	the organizat	lion	L.	N-
	by:							es No
	(i) Unrelated organizations						3a(i)	$\frac{1}{X}$
b	(ii) Related organizations						3a(ii)	
<i>1</i>	Describe in Part XIII the intended uses of the						30	
Par	t VI Land, Buildings, and Equipm		willent lunus.					
1 0	Complete if the organization answere). Part IV. line 11a. S	See Form 990. Part	X. line 10.			
	Description of property	(a) Cost or o		1	Accumulated		(d) Book v	/alue
	2000. Proporty	basis (investr	` '	' '	epreciation		(3, 2001)	. 4.40
	Land	- ` ` 	,	6,325.	<u>'</u>		476	,325.
	Buildings			0,202.	729,330	0.		,872.
	Leasehold improvements			•	-,			<u> </u>
	Equipment		74	3,957.	538,253	1.	205	,706.
	Other			1,705.	12,512			,193.
	I. Add lines 1a through 1e. (Column (d) must e			·	,		L,502	
. 5.01	a miles is a meager for personal lay made o	,	, , , , , , , , , , , , , , , , , , , ,	/				2001 0000

Schedule D (Form 990) 2020

Part VII Investments - Other Securities.			1033007 Fage 0
Complete if the organization answered "Yes" of	n Form 990, Part IV, line	11b. See Form 990, Part X, line 12.	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end	l-of-year market value
(1) Financial derivatives			
(2) Closely held equity interests			
(3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)			
Part VIII Investments - Program Related.		•	
Complete if the organization answered "Yes" of	n Form 990, Part IV, line	11c. See Form 990, Part X, line 13.	
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end	l-of-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX Other Assets.			
Complete if the organization answered "Yes" of	n Form 990, Part IV, line	11d. See Form 990, Part X, line 15.	
(a) D	escription		(b) Book value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line	15.)	>	
Part X Other Liabilities.			
Complete if the organization answered "Yes" of	n Form 990, Part IV, line	11e or 11f. See Form 990, Part X, line 25	
1. (a) Description of liability			(b) Book value
(1) Federal income taxes			
(2) PAYABLE TO AGENCIES IN TRU	JST		1,307,626.
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line	25.)	>	1,307,626.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII... X

Schedule D (Form 990) 2020

Pai	t XI Reconciliation of Revenue per Audited Financial State		enue per Return.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line	12a.		
1	Total revenue, gains, and other support per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
а	Net unrealized gains (losses) on investments			
b	Donated services and use of facilities			
С	Recoveries of prior year grants			
d	Other (Describe in Part XIII.)			
е	Add lines 2a through 2d			
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	1 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b			
b	Other (Describe in Part XIII.)	4b		
С	Add lines 4a and 4b			
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)			
Pai	t XII Reconciliation of Expenses per Audited Financial State		penses per Return.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line			
1	Total expenses and losses per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	1 1		
а	Donated services and use of facilities			
b	Prior year adjustments			
С	Other losses			
d	Other (Describe in Part XIII.)			
_	Add lines 2a through 2d			
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	1 . 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b			
b	Other (Describe in Part XIII.)	4b		
	Add lines 4a and 4b			
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) t XIII Supplemental Information.		5	
		Doublis / Bos - 4 b 1 (Obs. Doubly Black As Doubly Base Oc	D+VI
	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; R			Рап ХІ,
iines	2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any	additional information	n.	
РΔΙ	RT X, LINE 2:			
	TI M, DIME 2.			
тнт	E ENTITY HAS ADOPTED THE ACCOUNTING GUID	ANCE RELATE	ED TO UNCERTAIN	ΤΑΧ
	HILLI IND IDOLLED IND INCOONLING COLD	MICH KEEMIN	D TO ONCERNITIE	11111
POS	SITIONS, AND HAS EVALUATED ITS TAX POSIT	TONS TAKEN	FOR ALL OPEN TO	X
	TITONO, THE INTO EVILORIED ITS THE TOSTI	TOND TIMELIA	TOR HILL OTEN H	121
YEZ	ARS. IN MANAGEMENT'S JUDGMENT THERE ARE	NO UNCERTAI	IN TAX POSTTIONS	SASOF
		NO ONOLIVIII	111111111111111111111111111111111111111	7 110 01
ינזדי	IE 30, 2021.			
	NE 50, 2021:			

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest

Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ► Attach to Form 990.

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service Name of the organization

Questions Regarding Compensation

Department of the Treasury

► Go to www.irs.gov/Form990 for instructions and the latest information. LUTHERAN SOCIAL SERVICES OF NORTHERN CALIFORNIA

Employer identification number 94-1659687

			Yes	No
1 a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee Written employment contract			
	Independent compensation consultant Compensation survey or study			
	Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			37
а	1,	4a		X
	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b		X
С	Participate in or receive payment from an equity-based compensation arrangement?	4c		
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only costion $E01(a)(2)$, $E01(a)(4)$, and $E01(a)(20)$ organizations must complete lines $E(0)$			
5	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
3	contingent on the revenues of:			
а	The organization?	5a		х
	Any related organization?	5b		X
	If "Yes" on line 5a or 5b, describe in Part III.			==
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
•	contingent on the net earnings of:			
а	The organization?	6a		Х
b	Any related organization?	6b		Х
-	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			
	not described on lines 5 and 6? If "Yes," describe in Part III	7		Х
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		Х
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2020

Schedule J (Form 990) 2020

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

CALIFORNIA

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	Deficition	(5)(1)-(0)	reported as deferred on prior Form 990
(1) CAROL ROBERTS	(i)	169,982.	0.	0.	8,499.	18,643.	197,124.	0.
CEO	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) KULWANT ASTHANA	(i)	155,248.	0.	0.	7,762.	15,142.		0.
CHIEF FINANCIAL OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
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	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Part III Supplemental Information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE L

Department of the Treasury Internal Revenue Service

Transactions With Interested Persons

(Form 990 or 990-EZ) ► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

➤ Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open To Public Inspection

Name of the organization

LUTHERAN SOCIAL SERVICES OF NORTHERN

Employer identification number

CAI	LIFORNI	ORNIA 94-1659687												
Part I Excess Benefit	Transacti	ons (section 50	01(c)(3	3), sect	ion 501(c)(4), and se	ctio	n 501(c)(29) orga	anizati	ons or	าly).				
Complete if the orga	anization ansv	wered "Yes" on I	Form 9	990, Pa	art IV, line 25a or 25b	o, or	Form 990-EZ, P	art V, I	ine 40	b.				
1 (a) Name of disqualified pers	(b) F	Relationship betv			lified	J D	escription of tran	cactio	n		(d)	Corre	cted?	
(a) Name of disqualified pers	.011	person and or	ganiza	ation	"	,, De	escription of train	Sactio	11		Y	es	No	
											+	_		
											+			
3 Enter the amount of tax, if a	ny, on line 2,	above, reimburs	ed by	the or					> \$ > \$					
Part II Loans to and/o	r From Int	erested Pers	sons											
Complete if the orga reported an amount					, Part V, line 38a or I	orn	n 990, Part IV, lin	ie 26; (or if th	ie orga	ınizati	on		
) Relationship	(c) Purpose	(d) Lo	an to or	(e) Original	(f) Balance due	(g)	In	(h) App	oroved	roved (i) Writ		
	th organization	of loan		n the zation?	principal amount default?					(g) In by board committee		agree	ment?	
			То	From		1		Yes	No	Yes	No	Yes	No	
Total					> \$									
Part III Grants or Assis	tance Bei	nefiting Inter	este	d Pe	rsons.									
Complete if the orga	anization ansv	wered "Yes" on I	Form 9	990, Pa	art IV, line 27.									
(a) Name of interested person (b) Relationship between interested person and the organization					(c) Amount of assistance		(d) Type assistan			(e) Purpose of assistance				
									\perp					
									\dashv					
									+					

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2020

Part	IV Business Transactions Involv	ing Interested Persons.			
		"Yes" on Form 990, Part IV, line 28a, 2			(a) Chavina a
	(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?
					Yes No
ALL	BOARD MEMBERS	BOARD MEMBERS	0.	ALL BOARD M	X
Part	V Supplemental Information.				
	Provide additional information for response	onses to questions on Schedule L (see	instructions).		
SCH	L, PART IV, BUSINESS T	RANSACTIONS INVOLVI	NG INTEREST	ED PERSONS:	
(A)	NAME OF PERSON: ALL BO	ARD MEMBERS			
(D)	DESCRIPTION OF TRANSAC	CTION: ALL BOARD MEM	BERS OF THE	ORGANIZATI	ON
ARE	ALSO BOARD MEMBERS OF	LUTHERAN HOUSING DE	VELOPMENT C	OMPANY, LLC	, A
WHO	LLY OWNED DISREGARDED E	ENTITY OF THE ORGANI	ZATION.		

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

LUTHERAN SOCIAL SERVICES OF NORTHERN CALIFORNIA

Employer identification number 94-1659687

Par	rt I Types of Property						
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of detern noncash contribution	•	s
1	Art - Works of art						
2	Art - Historical treasures						
3	Art - Fractional interests						
4	Books and publications						
5	Clothing and household goods	X		180,080.	FMV		
6	Cars and other vehicles						
7	Boats and planes						
8	Intellectual property						
9	Securities - Publicly traded						
10	Securities - Closely held stock						
11	Securities - Partnership, LLC, or						
	trust interests						
12	Securities - Miscellaneous						
13	Qualified conservation contribution -						
	Historic structures						
14	Qualified conservation contribution - Other						
15	Real estate - Residential						
16	Real estate - Commercial						
17	Real estate - Other						
18	Collectibles						
19	Food inventory						
20	Drugs and medical supplies						
21	Taxidermy						
22	Historical artifacts						
23	Scientific specimens						
24	Archeological artifacts						
25	Other ()						
26 27	Other ()						
27 28	Other () Other ()						
29	Number of Forms 8283 received by the organiz	zation durin	the tay year for (contributions			
23	for which the organization completed Form 82						
	To which the organization completed form ozi	00,1 ait v, L	onice Actinowicag	Joinett 23		Yes	No
30a	During the year, did the organization receive by	v contributio	on any property re	norted in Part I lines 1 throu	gh 28 that it	103	140
oou	must hold for at least three years from the date	-			*		
	exempt purposes for the entire holding period					a	Х
b	If "Yes," describe the arrangement in Part II.	•				-	
31	Does the organization have a gift acceptance	policy that re	equires the review	of any nonstandard contribu	utions?		Х
	Does the organization hire or use third parties						
0_u			•			a	х
b	If "Yes," describe in Part II.						
33	If the organization didn't report an amount in c	olumn (c) fo	r a type of propert	y for which column (a) is che	cked,		
	describe in Part II.		-,, 3. 6. 5 501	,	,		
	1 = 11 1 = 1 = 1 1 1 1 1 1 1 1 1 1 1 1						

For Paperwork Reduction Act Notice, see the Instructions for Form 990. LHA

Schedule M (Form 990) 2020

LUTHERAN SOCIAL SERVICES OF NORTHERN

Schedule M	1 (Form 990) 2020 CALIFORNIA	94-1659687	Page 2
Part II	Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and is reporting in Part I, column (b), the number of contributions, the number of items received, or a contribution that the part for any additional information.	33, and whether the organization of both. Also com	ation

032142 11-23-20

SCHEDULE O

Internal Revenue Service

(Form 990 or 990-EZ) Department of the Treasury

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ. Go to www.irs.gov/Form990 for the latest information. Open to Public

OMB No. 1545-0047

Inspection

Name of the organization

LUTHERAN SOCIAL SERVICES OF NORTHERN CALIFORNIA

Employer identification number 94-1659687

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

THOSE WE SERVE BY PROVIDING SUPPORTIVE HOUSING SERVICES THAT LEAD TO SELF SUFFICIENCY.

FORM 990, PART VI, SECTION B, LINE 11B:

THE FORM 990 WAS REVIEWED BY THE FINANCE COMMITTEE PRIOR TO FILING. A COPY OF FORM 990 WAS PROVIDED TO THE ORGANIZATION'S GOVERNING BODY BEFORE FILING.

FORM 990, PART VI, SECTION B, LINE 12C:

BEFORE CONTRACTING FOR OUTSIDE SERVICES, A DETERMINATION, BASED ON THE ORGANIZATION'S CONFLICT OF INTEREST POLICY, IS MADE BY THE CEO AND/OR THE CFO AS TO WHETHER THE POLICY HAS BEEN ADHERED TO.

FORM 990, PART VI, SECTION B, LINE 15A:

THE CEO DETERMINES COMPENSATION FOR THE CFO AND THIS IS AGREED TO BY THE THE BOARD DETERMINES THE CEO'S COMPENSATION PACKAGE. BOARD.

FORM 990, PART VI, SECTION C, LINE 18:

THE ORGANIZATION MAKES ITS FORM 990 AVAILABLE TO THE PUBLIC ON ITS WEBSITE. THE FORM 1023 IS AVAILABLE UPON REQUEST.

FORM 990, PART VI, SECTION C, LINE 19:

THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) 2020

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

Department of the Treasury Internal Revenue Service Name of the organization

► Go to www.irs.gov/Form990 for instructions and the latest information.

LUTHERAN SOCIAL SERVICES OF NORTHERN

Open to Public Inspection

Employer identification number

94-1659687

OMB No. 1545-0047

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33. (a) (b) (c) (d) (e) (f) Name, address, and EIN (if applicable) Primary activity Legal domicile (state or Total income End-of-year assets Direct controlling of disregarded entity entity foreign country) LUTHERAN HOUSING DEVELOPMENT COMPANY LLC TO HOLD REAL PROPERTY FOR 30-0445216, 1465 CIVIC CT, BUILDING D, STE USE IN THE ORGANIZATION'S SERVICES 810 CONCORD CA 94520 CALIFORNIA 78,842 977,217 Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt Part II organizations during the tax year. (a) (b) (c) (d) (e) (f) (g) Section 512(b)(13) Name, address, and EIN Legal domicile (state or **Exempt Code** Public charity Direct controlling Primary activity controlled of related organization section status (if section entity entity? foreign country) 501(c)(3)) Yes No

CALIFORNIA

Page 2

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

			1	1					1	_	(k)
(a)	(b)	(c)	(d)	(e)	(f)			h)	(i)	(i) (j)	
Name, address, and EIN of related organization	Primary activity	Legal domicile	Direct controlling entity	ct controlling Predominant income Share of total Share of Disproportionate Code V-UBI		Code V-UBI	Genera	or Percentage			
of related organization		(state or	entity	ng Predominant income (related, unrelated, excluded from tax under sections 512-514)	income	end-of-year	alloca	itions?	amount in box	managing partner?	ownership
		foreign country)		sections 512-514)		assets	Yes	No	amount in box 20 of Schedule K-1 (Form 1065)	Yes	0
										\sqcup	
											

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	Sec 512(k contr ent	tion o)(13) rolled ity?
		country)		J. 1.25.4		45515		Yes	No
-									
									<u> </u>
									<u> </u>

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

Yes No

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?									
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity		-			1a		Х	
	Gift, grant, or capital contribution to related organization(s)					1b	Х		
С	Gift, grant, or capital contribution from related organization(s)					1c		Х	
d	Loans or loan guarantees to or for related organization(s)					1d		X	
	Loans or loan guarantees by related organization(s)					1e		Х	
f	Dividends from related organization(s)					1f		X	
g	Sale of assets to related organization(s)					1g		X	
h	Purchase of assets from related organization(s)					1h		X	
i	i Exchange of assets with related organization(s)								
j	Lease of facilities, equipment, or other assets to related organization(s)					1j		X	
_									
k	Lease of facilities, equipment, or other assets from related organization(s)								
- 1	Performance of services or membership or fundraising solicitations for related organization(s)					11		X	
m	Performance of services or membership or fundraising solicitations by related organization(s)					1m		Х	
	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)					1n	Х		
	Sharing of paid employees with related organization(s)							Х	
р	Reimbursement paid to related organization(s) for expenses							Х	
	Reimbursement paid by related organization(s) for expenses							Х	
r	Other transfer of cash or property to related organization(s)					1r		Х	
	Other transfer of cash or property from related organization(s)					1s		Х	
2	If the answer to any of the above is "Yes," see the instructions for information on who must co								
	(a) (b) Name of related organization Transac type (a	ction	(c) Amount involved		(d) Method of determining amount invo	olved			
<u>(1)</u>	LUTHERAN HOUSING DEVELOPMENT COMPANY LLC B		71,179.	FMV					
(2)									
(3)									
(4)									
<u>(5)</u>									
(6)									
03216	3 10-28-20	86			Schedule F	R (Forr	n 990)	2020	

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a)	(b)	(c)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(e)	(f)	(g)	(r	1)	(i)	(j)	(k	()
Name, address, and EIN	Primary activity	Legal domicile	Predominant income (related unrelated	partners s	Share of	Share of	Dispro	opor- ate	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Genera manag	l or Percer	ntage
of entity		(state or foreign country)	excluded from tax under	orgs.?	total income	end-of-year assets	allocat	ions?	of Schedule K-1	partn	owner owner	rsnip
		Country)	Sections 5 (2-5 (4)	Yes N	o Income	assets	Yes	No	(F01111 1065)	Yes I	10	
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Part VII Supplemental Information Provide additional information for responses to questions on Schedule R. See instructions.
PART I, IDENTIFICATION OF DISREGARDED ENTITIES:
NAME, ADDRESS, AND EIN OF DISREGARDED ENTITY:
LUTHERAN HOUSING DEVELOPMENT COMPANY LLC
EIN: 30-0445216
1465 CIVIC CT, BUILDING D, STE 810
CONCORD, CA 94520
PRIMARY ACTIVITY: TO HOLD REAL PROPERTY FOR USE IN THE ORGANIZATION'S
SERVICES
DIRECT CONTROLLING ENTITY: